





Energy Action Team (EAT) (1 of 5)

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TASKS OF ENERGY ACTION TEAM:

- Planning and organisation;
- Implementation;
- Presentation and reporting of the results;

External consultants support the members of EAT in these tasks.

After EPS completion by management, EAT might continue its activities by preparing and implementing energy-saving measures and projects.



Energy Action Team (EAT) (2 of 5)

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PLANNING AND ORGANISATION OF EAT:

- EAT is responsible for:
 - ensuring that the EPS activities can be carried out efficiently and thoroughly;
 - monitoring and supervising the EPS progress.
- EAT draws up the planning for EPS implementation:
 - arranges appointments with staff outside the EAT to be partially involved in EPS;
 - makes reservations for meeting rooms;
 - budgets for sufficient time of involved staff.
- EAT organises meetings for discussing the provisional EPS results and takes care of communicating and reporting these results within the company.



Energy Action Team (EAT) (3 of 5)

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IMPLEMENTATION OF EAT (1 of 2):

- EAT is responsible for the following research activities:
 - collecting energy consumption and emission data of production processes, buildings and utilities;
 - generating and quantifying energy-saving and emission reduction options;
 - ranking these options based on technical and economic criteria;
 - developing a (provisional) energy-saving scenario and a (provisional) Energy Efficiency Improvement Plan (EEIP).
- EAT members are responsible for collecting the energy data:
 - EAT makes these data available by measurement, guesstimation or calculation;
 - EAT acts as intermediary for others that provide EPS data.



Energy Action Team (EAT) (4 of 5)

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IMPLEMENTATION OF EAT (2 of 2):

- EAT evaluates the quality of collected EPS data and interprets it in a systematical way.
- Using their knowledge of the plant and the production processes, EAT is in good position to come up with points for further improvement.

PRESENTATION AND REPORTING OF EAT RESULTS:

- EAT records its findings in a report;
- EAT presents the overall EPS results and the provisional EEIP to the plant management.



Energy Action Team (EAT) (5 of 5)

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COMPOSITION OF EAT:

- EAT composition depends on type and scale of plant.
- For energy-intensive plants the following is recommended:
 - Departments that have or may have major effect on (future) energy consumption and emissions have to be represented:
 - Production, Mechanical Engineering, Process & Product Development, Marketing & Sales and Plant Engineering.
 - For the sake of team effectiveness, the number of EAT members should be limited to 4 or 5 (others to be consulted occasionally).
 - A production executive to be chosen as chairman of the EAT, as production has highest share of energy consumption.
 - The function of secretary of the EAT to be accomplished by the plant energy and/or environmental co-ordinator.



Support and advice from EPS consultants

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TYPES OF SUPPORT AND ADVICE NEEDED:

- Management consultancy
- Production – engineering consultancy
- Utilities – engineering consultancy

Two main tasks for EPS consultants:

- to provide EAT with relevant background information and to advise on the implementation of EPS methods and tools;
- to draw attention to (missing/latent) energy-saving options and advise on improvements with respect to energy (and/or environmental) management.



Open discussion 1

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Consultants:

How can we achieve an effective EAT kick-off?

- What data should be available at forehand?
- Which topics should be discussed?
- How to stimulate a participatory approach?
- Planning
- Work agreements